

## Cullinane College School Charter, Strategic and Annual Plan 2024

| Principals' endorsement:                  |                             |
|---|-----------------------------|
| School Board endorsement:                 |                             |
| Submission date to Ministry of Education: | 31 <sup>st</sup> March 2024 |

## Ko Wai Tatou?

| Mission Statement                          | Cullinane College is a Roman Catholic community that strives to deliver quality education for Love of God, Life and Learning.  |
|--|--|
| Vision                                     | He waka eke noa.<br>We are all working together side by side to develop young people who have a love for Jesus and His teachings and reflect this by the way they live<br>their lives. grow authentic citizens instilled with Catholic Values revealed by the teachings of Jesus Christ.   |
| Values and Motto                           | Love of God, Life and Learning. Mo te Aroha ki te Atua, kia oranga, kia Akona.<br>Underpinned by our Gospel values SOUL:<br>Service, Optimise, Unity and Love<br>Manaakitanga. Whānaungatanga. Kotahitanga and Whakapono   |
| Māori Dimensions and<br>Cultural Diversity | Cullinane College is a multicultural school which values the contribution made by all students, staff, and community members from all ethnic and cultural backgrounds.<br>The school recognises the unique position of the Mana Whenua and the obligations we share under Te Tiriti o Waitangi. Māori students and whānau have their cultural identity valued and wairuatanga Māori is normalized throughout all aspects of the kura. All ākonga have the opportunity to learn Te Reo Māori, and experience Tikānga and Māori Performing Arts. Te Ao Māori and Catholic special character are intentionally interwoven within our curriculum, community events and celebrations. |
| Special Character                          | Cullinane College is a Year 9 to Year 13 secondary Catholic co-educational college. Cullinane College was established by the Roman Catholic Bishop<br>of the Diocese of Palmerston North, Peter Cullinane as a Catholic co-educational College in 2003. Cullinane College replaced Sacred Heart and St.<br>Augustine's College, however it draws together the traditions and charisms of the two founding colleges.<br>The College supports the technology needs of the Year7 and Year 8 students from St. Mary's School, St Marcellin School and St. Anne's School.   |
| Ethnic Composition                         | Pakeha/NZ European = 50.9%<br>Māori = 33.2%<br>Pacific Island = 4.9%   |

| Asian = 6.8% (includes International Students 7 Brazilians and 8 Japanese) |
|--|
| Other = 4.0%   |

|                    |  |                    | Baselin        | e Data or Sc   | hool Context    |                |                 |                |
|--------------------|--|--------------------|----------------|----------------|-----------------|----------------|-----------------|----------------|
| Students' Learning | Enrolment Based Data                             | (NZQA 03/2/202     | 21, 2022, 2023 | }              |                 |                |                 |                |
|                    |  |                    | 2018           | 2019           | 2020            | 2021           | 2022            | 2023           |
|                    |  |                    |                |                |                 |                |                 |                |
|                    |  | L1 - all           | 79.2%          | 89.1%          | 95.1%           | 97.5%          | 96.9%           | 85.5%          |
|                    |  | L 1 Māori          | 72.2%          | 97.0%          | 100.0%          | 97.1%          | 91%             | 77.8%          |
|                    |  | L1 Pasifika        | 100.0%         | 100.0%         | 50.0%           | 100.0%         | 100%            | 100%           |
|                    |  | L2 All             | 86.0%          | 95.0%          | 93.3%           | 96.4%          | 94.4%           | 95.2%          |
|                    |  | L2 Māori           | 73.1%          | 93.5%          | 94.3%           | 90.0%          | 93%             | 96.7%          |
|                    |  | L2 Pasifika        | 100.0%         | 100.0%         | 92.9%           | 100.0%         | 100%            | 88.9%          |
|                    |  | L3 All<br>L3 Māori | 60.0%<br>50.0% | 89.1%<br>87.5% | 97.8%           | 91.3%          | 97.5%<br>94%    | 91.5%<br>86.4% |
|                    |  | L 3 Pasifika       | 100.0%         | 100.0%         | 100.0%          | 84.6%<br>66.7% | 100%            | 100%           |
| Student Engagement | Cullinane College stud<br>Overall Attendance Sta | -                  | vels of engage | ement across   | multiple curric | ulum and co-c  | urricular activ | ities.         |
|                    |  |                    | Overall        | %              | Number belo     | ow 75%         | Number be       | low 50%        |
|                    |  | 2023               | 84.5%          |                | 57 students     |                | 6 students      |                |
|                    |  | 2022               | 83%            |                | 43 students     |                | 7 students      |                |
|                    |  | 2021               | 85.3%          |                | 38 students     |                | 9 students      |                |
|                    |  | 2020               | 87.2%          |                | 41 students     |                | 7 Students      |                |
|                    |  | 2019               | 85%            |                | 39 students     |                | 7 students      |                |
|                    |  | 2018               | 84%            |                | 44 students     |                | 2 students      |                |

| School Organisation        | There is a total of xxx. FTE  |
|----------------------------|---|
| and Structures             | The senior leadership team is the Principal, two Deputy Principals, one Director of Religious Studies.  |
|                            | The Curriculum Team includes heads of faculty and Deputy Principal of Curriculum.   |
|                            | There are 38 teachers on staff. Two part-time school counselors and a number of support staff.  |
|                            | The pastoral team includes seven Deans; two at year 9 and 10, one at all other year levels.   |
|                            | Three "Within Sector Leads" for transitions, whānau engagement and Māori Achievement.   |
|                            | One Youth Chaplain working with the Director of Religious   |
|                            | One Kaiawhina supporting Deans, ākonga, whānau and Catholic special character.  |
|                            | One Kaiahuringa overseeing attendance and connects with whānau.   |
|                            | One ORS teacher supporting the Learning Support department.   |
|                            | Learning Support is led by a SENCO and supported by 10 teacher aides.   |
|                            | There are 21 Support Staff  |
| Community                  | We are a part of the Marist Schools network (8 other schools throughout New Zealand).   |
| <b>Consultation Themes</b> | There are intentional links with our two charisms, working closely with the Society of Mary Network and the Josephite sisters.  |
|                            | We have staff who are Josephite Companions, and we regularly meet with the local Josephite Sisters.   |
|                            | Our ākonga are involved in both Marist and Josephite leadership programs.   |
|                            | We maintain relationships with our local Catholic churches, having school masses and supporting Catholic communities.   |
|                            | We have re-established the Awa run, connecting with our Catholic marae and local history.   |
|                            | In 2024 there is an intention to create whānau/parents/community/ākonga consultation around a number of areas which impact the Kura. These will cover the sexuality and relationships aspect of the Health curriculum, uniform, pastoral care, academic and general tone of the school. |

# Cullinane College integrates the Goals of Catholic Education with the Objectives for Schools and the National Education Learning Priorities (NELPS).

### The Goals of Catholic Education

Education in faith has been at the heart of the evangelising mission of the Catholic Church since its beginning. The Catholic school, as part of the Church, shares in this mission, helping to advance a dialogue between the Church and the world, for the transformation of society. Thus, the Catholic school is an instrument of this mission, it is the Church in action.

The New Zealand Catholic Bishops remind us that the goal of Catholic Schools, through their educational endeavour, is to:

- provide a genuine encounter with Jesus Christ, leading to a committed relationship with Him,
- create a deep desire to grow in knowledge of Christ, His teachings, and His Church,
- bring Catholic faith, culture, and life into harmony,
- communicate Christ's Gospel of love, mercy and justice in both word and deed.

Ref: https://www.nzceo.org.nz/wp-content/uploads/2022/02/January-2022-version-Catholic-Spch-evaluation-document.pdf

### **Objectives for Schools and the Statement of National Education and Learning Priorities (NELP)**

In common with all schools and kura, and as required by the Education and Training Act 2020, our board's main objectives in governing the school are to ensure that:

- every student at the school is able to attain their highest possible standard in educational achievement.
- the school is a physically and emotionally safe place for all students and staff.
- the school gives effect to student rights set out in legislation.
- the school takes all reasonable steps to eliminate racism, stigma, bullying, and any other forms of discrimination within the school.
- the school is inclusive of, and caters for, students with differing needs.
- the school gives effect to Te Tiriti o Waitangi.

These objectives are achieved by following our national curriculum and our school's visions, purpose, values and the NELP, which has been issued by the Ministry of Education. https://www.education.govt.nz/school/boards-information/board-objectives/

#### The National Education and Learning Priorities (NELP's)

The objectives and priorities in the NELP's that apply to Cullinane College are:

#### **Objective 1: Learners at the Centre**

- Priority 1: Ensure places of learning are safe, inclusive and free from racism, discrimination and bullying.
- Priority 2: Have high aspirations for every learner/ākonga, and support these by partnership with their whānau and communities to design and deliver education that responds to their needs, and sustains their identities, languages and cultures.

#### **Objective 2: Barrier Free Access**

- Priority 3: Reduce barriers to education for all, including for Māori and Pacific learners/ ākonga, disabled learners/ ākonga and those with learning support needs.
- Priority 4: Ensure every learner/ākonga gains sound foundation skills, including language, literacy and numeracy.

#### **Objective 3: Quality and Leadership**

- Priority 5: Meaningfully incorporate te reo Māori and tikanga Māori into the everyday life of the place of learning.
- Priority 6: Develop staff to strengthen teaching, leadership and learner support capability across the education workforce.

#### **Objective 4: Future of Learning and Work**

Priority 7: Collaborate with industries and employers to ensure learners/ākonga have the skills, knowledge and pathways to succeed in work.

<u>https://www.education.govt.nz/our-work/overall-strategies-and-policies/the-statement-of-national-education-and-learning-priorities-nelp-and-the-tertiary-education-strategy-tes/</u>

## **Cullinane College Strategic Goals 2024**

#### **Overarching statement:**

Cullinane College is a Catholic community that strives to deliver quality education based on the Gospel values of Jesus Christ, according to the tradition of the Catholic Church. We aim to demonstrate teaching and learning programs that incorporate best practice core teaching and learning beliefs, to meet the individual needs and abilities of rangatahi.

Cullinane College is big enough to fully meet students' needs, yet small enough to provide individual attention and care for all ākonga. Our committed staff work hard to motivate students to be the best possible version of themselves that God created them to be. Teaching and learning at Cullinane College strives to deliver a quality, faith based, holistic education to rangatahi so they have "Love of God, life and learning. "This is underpinned by our Gospel values SOUL -Service, Optimise, Unity and Love.

A Cullinane education will enable students to be grounded in Gospel values SOUL and become confident, connected, actively involved, lifelong learners. Our ākonga belong to Houses which relate to our charism and those who have been part of our story.

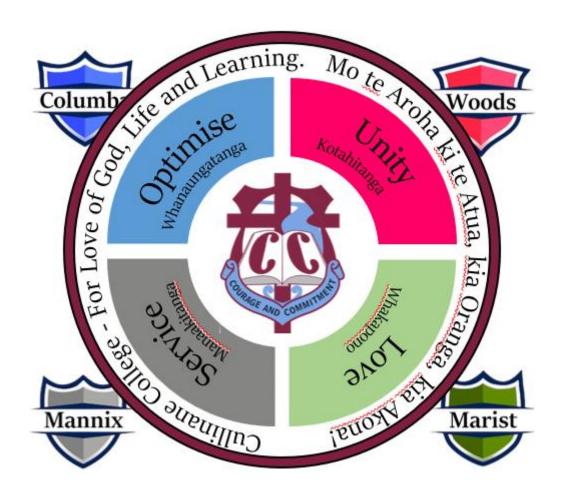
We affirm the uniqueness of each individual and encourage students to grow in a personal relationship with God that helps them to be confident in their selfworth and cultural identity; to recognise the rights of others and be concerned for the common good. Cullinane students develop self-discipline, responsibility, and accountability for their personal actions.

The Catholic special character of the College underpins all that we do. It shapes the interpersonal relationships between staff, parents and students. The Pastoral Care of rangitahi and staff reflects the Sisters of St Joseph and Marist traditions and philosophies. Religious Education is compulsory for all students, but all learning areas aim to integrate the Catholic worldview into the daily practices of eth College and all curriculum areas.

### **Cullinane College Goals 2024**

- 1. Catholic Special Character Create a worshiping community where an invitation to encounter Christ is reflected in all aspects of college life.
- 2. Curriculum & Learning Develop self-directed ākonga who take responsibility for their learning and experience success.
- 3. Pastoral Care Goal Utilize the SOUL values to strengthen the Catholic culture in the College.
- 4. Arts, Culture and Sport Provide a variety of opportunities beyond the classroom that develop the Haoura of each rangatahi.
- 5. To continue development and safeguarding of our special character, learning environments and facilities.

## **Cullinane College Annual Plan 2024**



## Goal 1 - Create a worshiping community where an invitation to encounter Christ is reflected in all aspects of college life.

Annual Goal 1.1 All aspects of the Health Curriculum including relationships and sexuality is taught from a Catholic perspective at all levels. Dimension 2 (Growth in Knowledge)

| Outcome: What do we expect to see?   | Actions to Achieve: How will we achieve or make progress towards our  | Links to                               | Responsibility  |
|--|---|--|---|
|  | strategic goals?  | (NELPS)                                |   |
| A cohesive relationships and sexuality education<br>programme across all year levels is implemented.                         | <ul> <li>Scheduled ongoing meetings between HoD RE/PE and</li> <li>Design a curriculum overview which plots what aspects of the Sexuality and Relationships Curriculum will be taught across RE/Science and PE.</li> <li>Curriculum units designed and implemented for prioritized levels - years 9 and 10 Health.</li> <li>Construct a timeline for ongoing implementation.</li> <li>Science to negotiate what will be covered and by whom.</li> <li>Head of PE to attend HLTF in Stratford</li> </ul> | NELP 4 Priority 7<br>NELP 3 Priority 5 | DRS/ HoD<br>Health/PE, School<br>supported by<br>Catholic<br>Education<br>Advisor.    |
| A statement for the delivery of the health curriculum is developed.  | <ul> <li>Develop a draft curriculum statement for the Delivery of the Health<br/>Curriculum</li> <li>Consult the community.</li> <li>Prepare the post consultation curriculum statement ready to be<br/>implemented in 2025.</li> </ul>   | NELP 3 Priority 6                      | Principal/DRS/Ho<br>d Science PE<br>supported by<br>Catholic<br>Education<br>Advisor. |
| Annual Goal 1.2 Implement the year 11 RE Co  | urriculum Tō Tātou Whakapono  |  |   |
| Outcome: What do we expect to see?   | Actions to Achieve: How will we achieve or make progress towards our strategic goals?   | Links to<br>(NELPS)                    | Responsibility  |
| Year 11 new RE curriculum is introduced with<br>models of practice that can, eventually, be<br>applied to other year levels. | <ul> <li>Use the Nov 2023 ACCORD Day as an opportunity to align the two internals with the Cullinane context.</li> <li>Collaborative planning between Adelie and Sam as they begin the Year 11 unit using the NCRS and Cullinane resources (in the google folder)</li> <li>Regular guidance provided by Helen.</li> </ul>   | NELP 2 Priority 3                      | DRS/RE Team<br>supported by<br>Catholic Education<br>Advisor.                         |

| Annual Goal 1.3 Develop, implement, and mo<br>RE.   | <ul> <li>Evaluation process set up for end of unit which included gathering student voice.</li> <li>Nov 2024 DRS meeting has a focus on evaluating the year 11 programme in schools.</li> </ul>  | itions and new      | staff to teaching  |
|---|--|---------------------|--|
| Outcome: What do we expect to see?  | Actions to Achieve: How will we achieve or make progress towards our strategic goals?  | Links to<br>(NELPS) | Responsibility   |
| Intentionally build a sense of team   | Fortnightly dept meetings <ul> <li>Discussion intentional activities</li> <li>Research prayer resources</li> <li>Links with Diocese and DRS</li> </ul>   | NELP 3 Priority 6   | DRS supported by<br>Deputy Principal   |
| Teachers holding Cl 47 positions understand their<br>role in safeguarding and strengthening the<br>Catholic special character of the College.<br>Visibility and contribution of all those holding<br>Cl47 positions is evident and a plan that<br>distributes responsibilities. | <ul> <li>Teachers holding Special Character Cl 47 positions and those considering retrospectively applying to hold a Cl 47 position attend PNCEO Cl 47 Special Character zoom x2.</li> <li>DRS, teacher given responsibility for leading Cl 47 teachers and Principal meet to develop a vision for the leadership of this new role and a longitudinal plan developed going forward.</li> </ul> |                     | Teacher holding<br>responsibility for<br>developing the<br>culture of Cl 47<br>teachers.<br>DRS<br>Principal |
| Intentional induction of new staff  | <ul> <li>Familiarity of teachers with resources on google drive including Catholic<br/>Character and Charisms</li> <li>Develop an RE Manual</li> <li>Regular walk throughs and follow up support.</li> <li>Buddy up new RE teachers</li> </ul>   | NELP 1 Priority 1   | DRS supported by<br>Deputy Principal   |
| Personal Religious Education formation needs are identified and supported   | <ul> <li>Attend PNCEO formation opportunities.</li> <li>Track certification and qualifications of Re staff to plan ongoing Re formation</li> </ul>   | NELP 3 Priority 5   | DRS supported by<br>Deputy Principal   |

#### Goal 2 – Develop self-directed ākonga who take responsibility for their learning and experience success. Annual Goal 2.1 To improve the use of diagnostic and formative data in the preparation of learning. **Expected Outcomes** Responsibility Actions to Achieve Links to What do we want to see? How will we achieve or make progress towards our strategic goals? (NELPS) NELP 2 Priority 4 Every student at the school is able to attain their School Assessment Schedule published. Principal highest possible standard in educational **DP** Curriculum achievement. Continuing to gather and analyse evidence to show what is working for Heads of Department. learners. Results recorded on Kamar, within 3 weeks of the Assessment Task **Teaching Staff** being completed (moderated) and SCT Post assessment/work unit surveys reviewed and incorporated into learning plans. Regular updates to students and whānau. Annual Goal 2.2 To formulate a cohort dossier of information (pipeline) for each year level that will summarise the five years of learning here at **Cullinane College. Expected Outcomes** Actions to Achieve Links to Responsibility How will we achieve or make progress towards our strategic goals? (NELPS) What do we want to see? **NELP 4 Priority 7** To utilise the specialist data (e.g. National Early communication with schools, collection of reports and assessment **DP** Curriculum Year 9 Dean standards) and soft data from the Primary Sector. levels. NELP 2 Priority 3 Head of Learning Working closely with the Transition WSL and Pastoral Care team. \_ Support. Pipelines updated frequently. Data available to ākonga and the To systematically track and monitor students as -NELP 4 Priority 7 Principal and SLT. they transition from the primary sector into our community. NELP 1 Priority 2 junior school and then onto NCEA gualifications. Assessments to be completed, marked, moderated and uploaded to Kamar according to timelines. Annual Goal 2.3 To incorporate the Kahui Ako (Communities of Learning) Goals into the Kura.

| Expected Outcomes  | Actions to Achieve  | Links to (NELPS)                      | Responsibility |
|--|---|---------------------------------------|----------------|
| What do we want to see?  | How will we achieve or make progress towards our strategic goals?                       |                                       |                |
| To make use of the appointed 'Within Sector  | - To continue to work with He Kahukura in their district wide PLD                       | NELP 2 Priority 3                     | Terms 1 - 4    |
| Leads' to liaise with the 'Across Sector Leads' as   | kaupapa.  |                                       | Principal      |
| they begin the Takitini kaupapa.   | - WSL's to regularly attend Hui's and introduce learnings to the Kura.                  | NELP 3 Priority 5                     | SLT            |
|  |   |                                       | Takitini WSL   |
| Takatini Within School Teacher (WSL) transition  | Regular hui's with the 3 Takatini Within School Leads.                                  | NELP 2 Priority 3                     | Principal      |
| team working within our community and  | - Set Goals for each of the WSL.  | NELP 1 Priority 1                     | SLT            |
| engagement with whānau (alongside the  | <ul> <li>Whanau engagement involved in the PFA.</li> </ul>                              | NELP 1 Priority 2                     | Takitini WSL   |
| kaiawhina).  | <ul> <li>Transition lead - distributing data to the staff.</li> </ul>                   |                                       |                |
|  | <ul> <li>Māori Achievement Lead - Engaged in the L1 STEMM.</li> </ul>                   |                                       |                |
| Annual Goal 2.4: Recognise and encourage s<br>Expected Outcomes<br>What do we want to see? | Actions to Achieve<br>How will we achieve or make progress towards our strategic goals? | Links to<br>(NELPS)                   | Responsibility |
|  | - Students receiving acknowledgment at weekly Assemblies.                               | NELP 1 Priority 2                     | Principal and  |
| Academic certificates awarded at mass for  |   | · · · · · · · · · · · · · · · · · · · |                |
| Academic certificates awarded at mass for students achieving Excellence at school.         | - Kapai card and cellphone system   |                                       | Academic DP    |

## Goal 3 - Pastoral Goal - Utilize the SOUL values to strengthen the Catholic Culture within the school

Annual Goal 3.1 Bring Christ back into our SOUL values and consolidate the tikanga around SOUL time.

| Expected Outcomes   | Actions to Achieve  | Links to(NELPS)   | Responsibility          |
|---|---|-------------------|-------------------------|
| What do we want to see?   | How will we achieve or make progress towards our strategic goals?   |                   |                         |
| Greater student engagement in SOUL time.                        | <ul> <li>Construct with teaching staff the purpose and tikanga of SOUL time,<br/>ensuring wairua Māori is part of this.</li> </ul>  | NELP 3 Priority 5 | SLT and Matua<br>Vaan   |
| SOUL values are seen and heard in the way this community lives. | <ul> <li>Whole school unpacking each value- one per week e.g. in a Christian context what does Service and manaakitanga mean? We will use the following prompts to deepen students and staff understanding of each Gospel value.</li> <li>How did Jesus' show service? Who shows service in our community?</li> </ul> |                   | All staff and<br>Kaiako |

|  | <ul> <li>How can we show service in our classes, homes, school and parish, community. What difference does Service make? By serving how are we getting closer to our vision of developing young people who have a love for Jesus and His teachings and reflect this by the way they live their lives. (direct link to Vision)</li> <li>Impact on students is evaluated regularly (student voice)</li> <li>Communicate to the community our focus on our Gospel values SOUL through our newsletter, social media, school magazine.</li> </ul> |  |  |
|--|--|--|--|
| Annual Goal 3.2 Promote a consistent series<br>the Gospel values SOUL  | of expectations for staff and students of what constitutes the best behavior   | or for learning u                      | nderpinned by                                    |
| Expected Outcomes<br>What do we want to see?   | Actions to Achieve<br>How will we achieve or make progress towards our strategic goals?  | Links to<br>(NELPS)                    | Responsibility                                   |
| Students will know the expected standards of<br>behaviour.<br>School standards in and outside the classroom<br>are raised.<br>All teaching spaces clear messages around<br>positive behavior for learning. | <ul> <li>Teachers spend some time unpacking what positive behaviour for<br/>learning looks like feels, like and sounds like using the SOUL values as<br/>part of the language.</li> <li>All learning spaces display the PB4L Matrix.</li> <li>A co-constructed classroom agreement will align to the PB4L matrix.</li> <li>Staff will follow the schoolwide behaviour procedure when ākonga<br/>make poor choices.</li> <li>Classroom teachers take responsibility for using the school pastoral</li> </ul>                                  | NELP 2 Priority 3<br>NELP 3 Priority 5 | Deputy Principal<br>Deans<br>Kaiako<br>Principal |
|  | care system.<br>e waka eke noa" – we are all in this together, working for the common goo  |  |  |
| Expected Outcomes  | Actions to Achieve   | Links to<br>(NELPS)                    | Responsibility                                   |
| What do we want to see?<br>The SOUL values are used to strengthen the  | <ul> <li>How will we achieve or make progress towards our strategic goals?</li> <li>Work directly with staff around the expectations of their behaviours</li> </ul>  | NELP 3 Priority 6                      | Principal  |
| Catholic culture of the staff.   | <ul><li>and standards as not only role models but professional people.</li><li>Hold staff accountable to the standards of the teaching profession.</li></ul>   |  | Deputy Principal<br>Deans                        |
| Staff professionalism aligns to the established<br>and known systems and structures  | <ul> <li>Professional Growth cycle conversations reflect alignment to these<br/>expectations.</li> </ul>   |  | Teachers   |

| <ul> <li>Staff are consistent and professional - following systems, lesson<br/>preparation, timing and communication.</li> </ul> |  |
|--|--|
|  |  |

#### Goal 4 – Arts, Culture and Sport - Provide a variety of opportunities beyond the classroom that develop the Haoura of each

#### rangatahi.

#### Annual Goal 4.1 Increase student participation in co-curricular activities. Nāu te Rourou, Nāku te Rourou.

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| Expected Outcomes   | Actions to Achieve  | Links to (NELPS)  | Responsibility                            |
|---|---|-------------------|---|
| What do we want to see?   | How will we achieve or make progress towards our strategic goals?   |                   |   |
| Higher number of:   | Encourage staff student and parent participation in co-curricular activities  | NELP 1 Priority 1 | Principal                                 |
| - Sports Teams.   | Offer new opportunities for ākonga.   |                   | Director of Sport                         |
| - Cultural Groups   | <ul> <li>By Upskill staff, coaches and whānau.</li> </ul>   |                   | HOD Māori                                 |
| - Special Character   | - Uniforms  |                   | TIC's co-                                 |
| - Performance   | <ul> <li>Links to sports clubs encouraged</li> </ul>  |                   | curricular                                |
| - Social Justice  | <ul> <li>Young Enterprise - Social Justice groups - Sports teams</li> </ul>   |                   | activities                                |
| and participation   | <ul> <li>Kapa haka - O'Shea Shield - Pasifika, Debating</li> </ul>  |                   |   |
|   | <ul> <li>Rock Quest - Stage challenge - Duke of Edinburgh- Art</li> </ul>   |                   |   |
|   | <ul> <li>Allowing students to recognise the common good. He Painga Mā te</li> </ul>                                 |                   |   |
|   | Katoa.  |                   |   |
| Annual Goal 4.2 Ākonga embrace th<br>Expected Outcomes                                    | ne SOUL values in all aspects of the Kura. Te mana i te Tangata.  | Links to (NELPS)  | Responsibility                            |
|   |   |                   |   |
| What do we want to see?   | How will we achieve or make progress towards our strategic goals?   |                   |   |
| _   | - School Sports/co-curricular charter to be created, incorporating  | NELP 2 Priority 3 |   |
| Ākonga improve Attendance.  |   | NELP 2 Priority 3 |   |
| Ākonga improve Attendance.  | - School Sports/co-curricular charter to be created, incorporating  |                   | Director of Spor<br>Pastoral Care<br>team |
| What do we want to see?<br>Ākonga improve Attendance.<br>Ākonga decrease pastoral entries | <ul> <li>School Sports/co-curricular charter to be created, incorporating coaching/supporter agreements.</li> </ul> |                   | Director of Sport<br>Pastoral Care        |

Student's pastoral entries being monitored.

|   | <ul> <li>Communication with the community increased and better links<br/>developed.</li> </ul>   |                     |                               |
|---|--|---------------------|-------------------------------|
| Creation of a Code of conduct for staff, parents and coaches.   | - Hui between the SLT and staff to design a Code of Conduct.   | NELP 1 Priority 1   |                               |
| Commitment to uphold the Kura`s Special<br>Character.   | - Hui between the Kura and Community for feedback and feedback.  |                     |                               |
| Annual Goal 4.3 Development of a Parent F sisters)  | riends Association. Whakawhanaungatanga (being in solidarity is recog  | nising others as ou | r brothers and                |
| Expected Outcomes<br>What do we want to see?  | Actions to Achieve<br>How will we achieve or make progress towards our strategic goals?  | Links to (NELPS)    | Responsibility                |
| Develop a Parent Friends Association.<br>Arrange 2 school events to raise funds for whole<br>school projects. | <ul> <li>Community working together to build relationships.</li> <li>Events hosted to embrace and celebrate student performance.</li> <li>Build unity within the Kura.</li> <li>Group of 10-15 caregivers. Meeting twice per term.</li> <li>Whānau Engagement WSL to help facilitate.</li> </ul> | NELP 1 Priority 2   | Principal<br>WSL<br>Community |
|   |  |                     |                               |
| Annual Goal 4.4 Collaboration with local ass  | ociations to build relationships.  |                     |                               |
| Annual Goal 4.4 Collaboration with local ass<br>Expected Outcomes<br>What do we want to see?                  | ociations to build relationships.<br>Actions to Achieve<br>How will we achieve or make progress towards our strategic goals?   | Links to (NELPS)    | Responsibility                |

| Annual Goal 5.1 Collaboration with the Catholic Diocese to create a safe school which meets the needs of the community |   |  |   |  |  |
|--|---|--|---|--|--|
| Expected Outcomes<br>What do we want to see?   | Actions to Achieve<br>How will we achieve or make progress towards our strategic goals?   | Links to (NELPS)                       | Responsibility  |  |  |
| Consultation with the Diocese to update and<br>develop the long term maintenance plan                                  | <ul> <li>In unity with the Diocese update long term maintenance <ul> <li>Regular updates on the new build</li> <li>Regular meetings with the designers and Diocese</li> <li>Monthly update to the Board</li> <li>Ensure the ongoing upkeep and preservation of the newly improved facilities and enabling works.</li> <li>Enhance safety measures, including the installation of additional security cameras, and security of the classrooms (student visibility).</li> </ul> </li> </ul> | NELP 1 Priority 1<br>NELP 4 Priority 7 | Diocese, SLT and<br>the Board of<br>Trustees<br>Community and<br>Kaiako voice |  |  |
| Annual Goal 5.2 Create engaging learning s   | paces for ākonga and Kaiako   |  |   |  |  |
| Expected Outcomes<br>What do we want to see?   | Actions to Achieve<br>How will we achieve or make progress towards our strategic goals?   | Links to (NELPS)                       | Responsibility  |  |  |
| Ongoing development of the learning spaces   | <ul> <li>Ensure every classroom has links to our Special character</li> <li>Continue to add Maori images and signs throughout the Kura</li> <li>Working with agencies to elncorporate universal design for learning<br/>(UDL) in our classrooms to optimise teaching and learning</li> </ul>  | NELP 2 Priority 3<br>NELP 4 Priority 7 | SLT and HOD's   |  |  |
| Annual Goal 5.3 To continue the growth of  | technology  |  |   |  |  |
| Expected Outcomes<br>What do we want to see?   | Actions to Achieve<br>How will we achieve or make progress towards our strategic goals?   | Links to (NELPS)                       | Responsibility  |  |  |
| Kaiako and ākonga have no barriers to modern<br>learning tools   | <ul> <li>Continue to purchase state of modern equipment to engage students within the classrooms, particularly in Materials Technology and Digital Technology.</li> <li>Maintain and increase the number of Chrome books and storage devices.</li> <li>Upskill teachers capabilities of technology and Google.</li> </ul>   | NELP 1 Priority 2<br>NELP 4 Priority 7 |   |  |  |